



RANJIE BI

Senior Project Manager

Born 1986



- Experienced professional with more than 15 years of professional experience as Project Manager in agile and waterfall way of working, as SAP Business Analyst and Senior SAP Consultant (with know-how in SAP MM, PP, WM, QM)
- Proven know-how in business blueprints, testing, training and managing cutover phases within Supply Chain, Finance and Procurement
- Excellent in intercultural cooperation with the necessary drive, worked and rollouts managed in EMEA, LATAM, APAC and Americas
- Great open-minded communicator with entrepreneurship, drive and hands-on attitude

**EDUCATION**

2004 - 2008 **Liaoning Normal University, China**
Bachelor of Electronic Commerce

CERTIFICATION / FURTHER EDUCATION

2007 – 2008 **Dalian Neusoft University of Information, China**
SAP BONE (Business One)

EXPERIENCE / BACKGROUND

Professional Experience	15+ years
Language	English (fluid) Chinese (native)
Industries	Online services, delivery service Packaging machinery Aircraft industry Consulting Brewage industry
Methods & Management Skills	Project Management (agile, waterfall) Rollout Management Project Management Office Stakeholder Management Supply Chain Management Material Management SAP Business Analyst Business Warehouse Management Cutover Management Test Management Training
Technical Skills	MS Office SAP MM SAP ERP SAP WM SAP QM SAP PP SAP Solution manager



PROFESSIONAL EXPERIENCE

Since 01/2020
Germany, Austria, Turkey,
Taiwan, Singapore, Argentina

Delivery Hero SE.

SAP MM/MM Manager, SAP Project Manager, Template Product
Owner

Projects:

- SAP Rider Equipment E2E inventory management rollout to 12 countries' companies in Latam
- SAP IS Retail for grocery Model Company Project with SAP SE
- SAP Rider inventory management integration with 3rd party logistics system in Germany
- SAP Rider inventory VS. Intercompany sales E2E implementation

Responsibilities:

- Led and organized collection of Business requirement and deeply process analysis
- Published BRD document, ASIS to TOBE mapping
- Designed the template solution and the integration architecture
- Signed off business blueprint book
- Conducted and organized the development resource; scope covered Material Management, Warehouse Management; integrated with sales distribution and finance posting
- Integration of external sales platform as Shopify and 3rd party logistic IT systems
- Guided the user testing and training in all Supply Chain related and Finance streams
- Signed off the development and deployment phases
- Dispatched the cutover activities to all streams; arranged go-live
- Monitored go-live operations and signed off go-live hyper care
- Project Manager role: managed project PO, cost and resource, quality control

03/2019 – 01/2020
Germany

Delivery Hero SE, Global Rollouts
SAP Project Manager

Responsibilities:

- Led organization change to setup PMO process of new project launching and Change Request process



- Established the project management strategy, setup the methodology of waterfall and agile PMO processes
- Implemented Agile management ideals by facilitating exercises such as sprint planning and team-leading standups.
- Enact delivery upon completion of projects and ensure that delivery adheres to Agile practices maintained by the company, achieving 95% of the established objectives.
- Maintain open communication by presenting monthly updates on project status to management.
- Implemented the solution manager on new project launch and change management.
- Rollout the central billing solution to Taiwan, integrated to local Finance legal tools.

02/2018 - 02/2019
Beijing, USA

Sidel Machinery Co. Ltd., SAP WM Rollout, Atlanta Mold Shop Plant
Project Manager, SAP Business Analyst

Responsibilities:

- Defined business blueprint, project plan
- Managed project PO, cost and resource, quality control
- Validated functional and technical solution
- Lead test and training
- Tracked cutover activities to go-live

02/2017 - 01/2018
France

Sidel Machinery Co. Ltd., SAP WM/QM Rollout French Mold shop plants
Project Manager, SAP Business Analyst

Responsibilities:

- Documented business requirements, As-is VS. To-be flows
- Created project plan
- Arranged global resource (cost and project member)
- Lead weekly and monthly project meetings
- Managed cutover plan
- Monitored defects following up

02/2015 - 01/2017
China, France, Italy

Sidel Machinery Co. Ltd., SAP Change Management Improvement
SAP Business Analyst

Responsibilities:

- Helped business maximize the use of SAP functional tools



- Knowledge sharing with stakeholders
- Managed SAP functional change requests
- Explored the SAP solution to global branches

02/2013 - 01/2015
China, France

Sidel Machinery Co. Ltd., SAP PP Rollout
Project Manager, Supply Chain Improvement Lead

Responsibilities:

- Designed SAP construction book
- Trained key user
- Go-live support
- Lead rollout in China
- Project plan, resource and timeline control, functional quality control

01/2012 - 01/2013
China

Sidel Machinery Co. Ltd., Supply Chain Overstock Reduction
Project Lead

Responsibilities:

- Built cross-functional lean project team
- Assigned tasks to team members
- Created action plans divided by a few projects to kill factory deadstock
- Optimized overall supply chain processes, designed checkpoints and KPI board for inventory control

05/2010 - 12/2011
China

Accenture, InBev SAP Rollout
Senior SAP Consultant

Responsibilities:

- Documented business processes with flow charts and business requirements
- Built data mapping tools
- Made data migration plan
- Organized customers following cutover plan

10/2009 - 04/2010
China

Accenture, SAP Solution for Aircraft Industry
SAP Consultant

Responsibilities:

- Created 15 business processes with flow charts
- Function specifications and configuration book



- Maintained cutover activities plan
- Organized user testing and training

02/2009 - 09/2009
China

Accenture, Air China Cargo SAP implementation, SAP MM Module Implementation
SAP Consultant

Responsibilities:

- Collected business requirements
- Designed business blueprint, lead testing
- Conducted training for 25 key users covering areas on purchasing, inventory management

07/2008 - 01/2009
China

Accenture, Air China Chengdu Base SAP implementation, SAP MM Module Implementation
SAP Consultant

Responsibilities:

- Executed unit, integration test and MM Data Migration
- Conducted trainings of users