



TIMO DORL-EMDEN

Deployment Coordinator iCollab, Procurement

Candidate Skills compared to requirements

Skills/Deliverables	Years of experience	Experience in project: period/client/position (Representative project selection - bullet points)
Must have		
Proven experience in project management, preferably in a procurement or supply chain environment	18+	<ul style="list-style-type: none">• 03/2020 – 12/2023 Roche AG, Project Manager Supplier Enablement with GEP&HICX• 07/2016 – 07/2019 BHP, Sourcing Projects, Category Manager• 05/2024 – 02/2025 Deutsche Telekom AG, Project Manager Operating Model implementation• 08/2029 – 12/2019 McKinsey & Company, Project Manager digital transformation• 06 / 2012 – 06/2016 Ginkgo Management Consulting, Project Manager IT Procurement
Strong understanding of procurement processes and procurement tools/software like GEP SMART, GEP Nexxe, SAP Ariba	8+	<ul style="list-style-type: none">• 03/2020 – 12/2023 Roche AG, Project Manager Supplier Enablement with GEP&HICX• 07/2016 – 07/2019 BHP, Sourcing Projects, Category Manager• 06 / 2012 – 08/2014 Ginkgo Management Consulting, Project Manager IT Procurement
Excellent communication and interpersonal skills to effectively interact with various stakeholders, strong influencing skills	18+	<ul style="list-style-type: none">• All above mentioned projects



Demonstrated ability to lead and manage projects to successful completion	18+	<ul style="list-style-type: none">• All above mentioned projects
Proficiency in using project management Problem-solving skills and the ability to work under pressure	18+	<ul style="list-style-type: none">• All above mentioned projects

Profile

- 18+ years of expertise in Project Management and Management Consulting, delivering high-impact solutions for global companies, consulting firms, and startups.
- Specialist in Procurement, Operational Excellence, and Change Management, with a track record of transforming processes and achieving measurable results.
- Extensive international cross-industry experience in Pharma, Automotive, Telecommunications, and Resources, proficient at customizing best practices to diverse environments.
- Proven leader in managing complex, large-scale projects with consistent engagement of C-Level stakeholders across business and technical domains.
- Skilled at navigating cross-cultural teams, breaking down complex challenges, and driving substantial business value through structured problem-solving and decisive action.

Professional Experience (Selected Projects)

- May 2024 – current | Deutsche Telekom AG (Berlin, Germany) | Optimizing & Embedding an efficient Operating Model**
Led the assessment and re-structuring of Business Unit operating model, enhancing organizational efficiency through targeted improvements in structure, processes, roles, and governance. Directed change management initiatives to integrate a streamlined operating model, achieving a 20% increase in team alignment and process efficiency.
- Mar 2020 – Dec 2023 | Roche AG (Basel, Switzerland) | Supplier Enablement in Procurement with GEP and HICX**
Drove a procurement efficiency project to implement a cloud-based platform for sourcing and category managers and suppliers to facilitate successful Supplier Enablement. Managed end-to-end process analysis, optimization of workflows, the collection, analysis and prioritization of business requirements from key stakeholders, working with GEP and HICX to integrate them into their software solutions. Directed change management initiatives to ensure successful adoption of the new tool and processes. These combined efforts resulted in a 30% increase in process efficiency and a 15% reduction in processing time.
- Aug 2019 – Dec 2019 | McKinsey & Company (London, UK) | Operational Excellence & Change Management**
Directed efficiency and digital transformation project for a major automotive distributor, implementing process redesign and digitization initiatives that reduced costs by 20% and streamlined workflows by 25%. Executed change management strategies to secure a 90% adoption rate of new processes and software solutions.
- Jul 2016 – Jul 2019 | BHP (Singapore) | Procurement Category Management & Efficiency Improvement Procurement**
Developed and executed procurement strategy for a \$750M global IT category, implementing a KPI framework and operating model that achieved a 10% spend reduction and boosted supplier performance. Directed two high-profile sourcing initiatives within the global IT category, achieving a combined annual spend reduction of \$35M through renegotiation and vendor management. Spearheaded procurement initiative in a transformation program of BHP global functions, realizing \$60M in annual savings by implementing zero-based budgeting, contract renegotiations, and governance enhancements.
- Sep 2014 – Jun 2016 | Ginkgo Management Consulting (Singapore) | Principal**
Managed regional IT operations restructuring, achieving \$2M in annual cost savings and a 10% headcount reduction through optimized processes and strategic outsourcing of support services. Led the design and implementation of a tailored project management framework for the Marketing department, improving project efficiency and on-time delivery by 20%.
- Jun 2012 – Aug 2014 | Ginkgo Management Consulting AG (Hamburg, Germany) | Manager**
Facilitated IT procurement for a global ERP partnership, standardizing ERP systems across Volkswagen dealerships to streamline operations and cut integration costs by 25%. Led development and implementation of an integrated retail solution for Volkswagen, establishing a standardized process model and unified IT landscape, boosting operational consistency by 20%.
- Oct 2007 – May 2012 | Deutsche Telekom (Bonn, Germany) | IT Rollouts**
Stream lead in post-merger integration. Project lead for cost reduction project for VoIP-solution, resulting in cost savings of US\$ 2.5 Million. PMO lead for the VoIP rollout for over 40.000 employees.

Education & Training

- Oct 2000 – Oct 2006 | Master’s Degree in Business Administration**
University of Technology Dresden, Germany | University of Queensland, Australia | University of Technology Freiberg, Germany
- Project Management Professional (Project Management Institute) | ITIL Foundation Certificate for ITS Service Management**

Languages & Tools

German	native	GEP Smart HICX MS Office gSuite Jira Confluence SAP S/4HANA
English	business fluent	Smartsheet Lucidchart Miro MS Teams MS Sharepoint